

DENSO CORPORATION

1-1, Showa-cho, Kariya, Aichi 448-8661, Japan
www.globaldenso.com

TOKYO MOTOR SHOW 2002

Global Facts

CORPORATE HEADQUARTERS

DENSO CORPORATION
1-1 Showa-cho, Kariya,
Aichi 448-8661, JAPAN

TOP MANAGEMENT

Chairman: Akira Takahashi
President & CEO: Hiromu Okabe

ESTABLISHED

December 16, 1949

GLOBAL EMPLOYEES (TOTAL WORLDWIDE)

87,000 (as of March 31, 2002)

GLOBAL FINANCIAL

Consolidated Net Sales: 2,401.1 billion yen (US\$18.1 billion or 20.7 billion euro)
Capital Expenditures: 193.6 billion yen (US\$1.5 billion or 1.7 billion euro)
Fiscal Year: Ended March 31, 2002

Note: The figures ended for the year March 31, 2002 include the effect of an irregular 15-month reporting period, due to 45 overseas subsidiaries and overseas affiliates deciding to change their year end to March 31 from December 31.

BUSINESS REGIONS

Four: Japan, the Americas, Europe, Asia, and Oceania

REGIONAL HEADQUARTERS

The Americas: DENSO International America, Inc., Southfield, Mich.
Europe: DENSO Europe B.V., Weesp, the Netherlands
Asia/Oceania: DENSO International Singapore Pte. Ltd., Mendel, Singapore

COUNTRIES

31 (including Japan)

COUNTRY LOCATIONS

Japan, United States, Canada, Mexico, Brazil, Argentina, Netherlands, France, Germany, United Kingdom, Spain, Italy, Belgium, Portugal, Australia, Sweden, Hungary, Poland, Czech Republic, Singapore, Thailand, Indonesia, Vietnam, Malaysia, India, Republic of Korea, Taiwan, China, Philippines, Saudi Arabia, and Turkey.

SUBSIDIARIES/AFFILIATES (IN JAPAN): 73

OVERSEAS SUBSIDIARIES/AFFILIATES: 88

MANAGEMENT PRINCIPLES

Customer satisfaction through quality products and services

Global growth through anticipation of change

Environmental preservation and harmony with society

Corporate vitality and respect for individuality

OPERATING SUMMARY BY INDUSTRY SEGMENT

Thermal Systems:	36.2 percent of global net sales
Powertrain Control Systems:	20.8 percent
Electronic Systems:	17.1 percent
Electric Systems:	12.0 percent
Small Motors:	7.0 percent
Other Automotive:	0.8 percent
Telecommunications:	3.3 percent
Industrial Systems, Environmental Systems, and Others	2.6 percent

WEBSITE

www.globaldenso.com

COMMON STOCK

Authorized: 1,426,942,000 shares

Issued: 866,275,848 shares

SECURITIES TRADED

Common Stock: Tokyo, Osaka and Nagoya stock exchanges

NUMBER OF SHAREHOLDERS

50,381

INDEPENDENT AUDITORS

Deloitte Touche Tohmatsu

TRANSFER AGENT

UFJ Trust Bank Limited

1-4-3 Marunouchi, Chiyoda-ku,

Tokyo 100-0005, Japan

[Contact]

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