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Tokyo Motor Show 2009

DENSO Global Facts

CORPORATE HEADQUARTERS

DENSO CORPORATION, Kariya, Aichi, Japan

TOP MANAGEMENT

Chairman: Koichi Fukaya

President and CEO: Nobuaki Katoh

ESTABLISHED

December 16, 1949

GLOBAL OPERATIONS (as of March 31, 2009)

Subsidiaries/Affiliates (in Japan): 81

Subsidiaries/Affiliates (outside Japan): 138

GLOBAL EMPLOYEES (TOTAL WORLDWIDE, as of March 31, 2009)

119,919

GLOBAL FINANCIAL RESULTS

Consolidated Net Sales: 3,142.7.7 billion Yen (US\$32.0 billion or 24.2 billion Euro)

Fiscal Year: Ended March 31, 2009

Note: US\$ and Euro amounts have been translated, for convenience only, at the rate of
98.23 Yen = US\$1 and 129.84 Yen = 1 Euro, the approximate exchange rate prevailing on March 31,
2009. Billion is used in the American sense of one thousand million.

REGIONAL HEADQUARTERS

Europe: DENSO EUROPE B.V., Weesp, the Netherlands

The Americas: DENSO International America, Inc., Southfield, Michigan

Asia/Oceania: DENSO International Asia Pte. Ltd., The Aires, Singapore

DENSO International Asia Co., Ltd., Samutprakarn, Thailand

China: DENSO (China) Investment Co., Ltd., Beijing, China

COUNTRIES and REGIONS: 33

Japan, United States, Canada, Mexico, Brazil, Argentina, Netherlands, United Kingdom, Germany, Spain, Italy, France, Hungary, Sweden, Poland, Belgium, Portugal, Czech Republic, Turkey, Russia, Australia, Singapore, Thailand, Indonesia, Republic of Korea, Malaysia, India, Taiwan, China, Philippines, Saudi Arabia, Vietnam and South Africa.

OPERATING SUMMARY BY INDUSTRY SEGMENT

<Automotive sub-total: 96.8 percent of global net sales>

Thermal Systems:	32.0 percent
Powertrain Control Systems:	23.6 percent
Information and Safety Systems:	15.0 percent
Electric Systems:	9.3 percent
Electronic Systems:	8.7 percent
Small Motors:	7.0 percent
Other Automotive:	1.2 percent

<New businesses sub-total: 3.2 percent>

Industrial Systems and Consumer Products:	1.7 percent
Others:	1.5 percent

WEB SITES

www.globaldenso.com

www.densomedia-na.com/

www.denso-europe.com

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